

Sat Oct 18 22:22:33 2008



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Nestle S.A. (NBB: NSRG Y)

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Synopsis • Highlights • History • Joint Ventures • Business • Property • **Subsidiaries** • Long Term Debt • Executives • Capital Stock

All subsidiaries are wholly-owned unless otherwise indicated

Subsidiaries

Company	% Owned	Country
Alcon Ophthalmika GmbH	77.40%	Austria
C.P.A. Cereal Partners Handelsgesellschaft M.B.H. & Co. OHG	50.00%	Austria
Cereal Partners Czech Republic	50.00%	Czech Republic
Nespresso Österreich GmbH & Co. OHG	-	Austria
Cereal Partners France	50.00%	France
Nestlé Austria Holding GmbH	-	Austria
Galderma International SAS	50.00%	France
Nestlé Österreich GmbH	-	Austria
Houdebine S.A.S.	50.00%	France
Novartis Nutrition GmbH	-	Austria
L'Oréal S.A.	30.00%	France
Schöller Lebensmittel GmbH	-	Austria
Centre de Coordination Nestlé S.A.	-	Belgium
Laboratoires Innéov SNC	50.00%	France
Davigel Belgilux S.A.	-	Belgium
Lactalis Nestlé Produits Frais SAS	40.00%	France
N.V. Alcon Coordination Center	77.40%	Belgium

Custom Report List

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Report

Société de Bouchages Emballages Conditionnement Moderne	50.00%	France
Alois Dallmayr Kaffee OHG	25.00%	Germany
Nespresso Belgique S.A.	-	Belgium
C.P.D. Cereal Partners Deutschland GmbH &	50.00%	Germany
Nestle Belgilux S.A.	-	Belgium
Galderma Laboratorium GmbH	50.00%	Germany
Nestlé Catering Services S.A.	-	Belgium
Trinks GmbH	49.00%	Germany
Nestlé European Information Technology Operations (ITOC) Center S.A.	-	Belgium
Nestlé Purina PetCare Belgilux SPRL	-	Belgium
Trinks Süd GmbH	49.00%	Germany
Wagner Tiefkühlprodukte GmbH	49.00%	Germany
Nestlé Waters Benelux S.A.	-	Belgium
S.A. Alcon-Couvreur N.V.	77.40%	Belgium
C.P. Hellas E.E.I.G.	50.00%	Greece
Cereal Partners Hungaria Kft.	50.00%	Hungary
Nestlé Ice Cream B&H d.o.o. Bijeljina	-	Bosnia & Herzegovina
Nestlé Adriatic BH d.o.o.	-	Bosnia & Herzegovina
Galderma Italia S.p.A.	50.00%	Italy
Cereal Partners Poland Torun-Pacifi c Sp. z o.o.	50.00%	Poland
Alcon Bulgaria EOOD	77.40%	Bulgaria
Cereal Associados Portugal A.E.I.E.	50.00%	Portugal
Nestlé Ice Cream Bulgaria S.A.	75.80%	Bulgaria
Cereal Partners Trading, LLC	50.00%	Russia
Delta Bulgaria S.A.	-	Bulgaria
Nestlé Adriatic doo	-	Croatia
Cereals Partners LLC	50.00%	Russia
Nestlé Cesko s.r.o.	-	Czech Republic
Cereal Partners España A.E.I.E.	50.00%	Spain
Nestlé Zmrzlina CR, spol. s.r.o.	-	Czech Republic
Innéov España S.A.	50.00%	Spain
Laboratorios Galderma S.A.	50.00%	Spain
Alcon Danmark A/S	77.40%	Denmark
Galderma Nordic AB	50.00%	Sweden
Food Specialities A/S	-	Denmark

Hjem-IS Europa A/S	-	Denmark
Beverage Partners Worldwide Europe S.A.	50.00%	Switzerland
Beverage Partners Worldwide S.A.	50.00%	Switzerland
Nestlé Danmark A/S	-	Denmark
CP Suisse	50.00%	Switzerland
Nestlé Danmark Holding A/S	-	Denmark
Alcon Finland Oy	77.40%	Finland
CPW Operations Sàrl	50.00%	Switzerland
Kotijäätelö Oy	-	Finland
Galderma Pharma S.A.	50.00%	Switzerland
Suomen Nestlé Oy	-	Finland
Galderma S.A.	50.00%	Switzerland
Davigel S.A.S.	-	France
Cereal Partners Gida Ticaret Limited Sirketi	50.00%	Turkey
Cereal Partners U.K.	50.00%	United Kingdom
Eau Minérale Naturelle de Plancoët Source Sassay S.A.	-	France
Galderma (U.K.) Ltd	50.00%	United Kingdom
Herta S.A.S.	-	France
Dairy Partners Americas Argentina S.A.	50.00%	Argentina
Laboratoires Alcon S.A.	77.40%	France
Nespresso France S.A.	-	France
Dairy Partners Americas Manufacturing Argentina S.A.	50.00%	Argentina
Nestlé Clinical Nutrition France S.A.S.	-	France
Union Sancor C.U.L./DPAA Union Transitoria de Empresas	25.00%	Argentina
Nestlé Entreprises SAS	-	France
Lacven Corporation	50.00%	Barbados
Nestlé Finance France S.A.	-	France
DPA Manufacturing Holding Ltda	50.00%	Bermuda
CPW Brasil Ltda	50.00%	Brazil
Nestlé France S.A.S.	-	France
Nestlé Grand Froid S.A.	-	France
Dairy Partners Americas Brazil Ltda.	50.00%	Brazil
Nestlé HomeCare S.A.S.	-	France
Dairy Partners Americas Manufacturing Brazil Ltda.	50.00%	Brazil
Nestlé Purina PetCare France S.A.S.	-	France

Galderma Brasil Ltda	50.00%	Brazil
Galderma Canada Inc.	50.00%	Canada
Nestlé Waters Direct France S.A.S.	-	France
Galderma Production Canada Inc.	50.00%	Canada
Nestlé Waters France S.A.S.	-	France
Cereales CPW Chile Ltda	50.00%	Chile
Nestlé Waters Marketing & Distribution	-	France
Nestlé Waters SAS	-	France
Dairy Partners Americas Manufacturing Colombia Ltda.	50.00%	Colombia
Los Portales S.A.	50.00%	Cuba
Nestlé Waters Supply Centre	-	France
Dairy Partners Americas Del Ecuador S.A.	50.00%	Ecuador
Nestlé Waters Supply Est	-	France
Nestlé Waters Supply Sud	-	France
Ecuajugos S.A.	50.00%	Ecuador
Latinova S.A.	50.00%	Ecuador
S.A. des Eaux Minérales de Ribeaupillé	-	France
Schöller Glaces et Desserts S.A.S.	-	France
Cereal Partners México, S.A. de C.V.	50.00%	Mexico
CPW Mexico S. de R.L. de C.V.	50.00%	Mexico
Société Financière Menier	-	France
Fundación Purina, S.C.	50.00%	Mexico
Société Française des Eaux Régionales	-	France
Société Immobilière de Noisiel	-	France
Galderma Mexico S.A. de C.V.	50.00%	Mexico
Beverage Partners Worldwide (North America)	50.00%	United States
Société Industrielle de Transformation de Produits Agricoles "SITPA" S.A.S.	-	France
Galderma Laboratories, Inc.	50.00%	United States
Alcon Pharma GmbH	77.40%	Germany
Corporación Inlaca, C.A.	50.00%	Venezuela
Distributa Gesellschaft für Lebensmittel Logistik mbH	70.00%	Germany
Beverage Partners Worldwide (Pacific) Ltd	50.00%	China (Peoples Rep. Of)
Erlenbacher Backwaren GmbH	-	Germany
P.T. AdeS Waters Indonesia	34.00%	Indonesia
FUCATUS Vermietungsgesellschaft mbH & Co. Objekt Mainz OHG	-	Germany

Geti Wilba GmbH & Co. KG	-	Germany
P.T. Cereal Partners Indonesia	50.00%	Indonesia
P.T. Nestlé Indofood Citarasa Indonesia	50.00%	Indonesia
Gut Adlersreuth Wildspezialitäten-täten GmbH & Co. KG	-	Germany
Herta GmbH	-	Germany
Nestlé Bahrain Trading WLL	49.00%	Bahamas
Nespresso Deutschland GmbH	-	Germany
Nestlé Kuwait General Trading Co. W.L.L.	49.00%	Kuwait
Nestlé Deutschland AG	-	Germany
Cereal Partners (Malaysia) Sdn. Bhd.	50.00%	Malaysia
Nestlé Purina PetCare Deutschland GmbH	-	Germany
Nestlé Oman Trading LLC	49.00%	Oman
Beverage Partners Worldwide (Philippines) Inc.	50.00%	Philippines
Nestlé Schöller GmbH & Co. KG	-	Germany
Nestlé Schöller Produktions-GmbH	-	Germany
CPW Philippines, Inc.	50.00%	Philippines
Nestlé Unternehmungen Deutschland GmbH	-	Germany
Penpro, Inc.	40.00%	Philippines
Nestlé Versorgungskasse GmbH	-	Germany
Nestlé Qatar Trading LLC, Oatar	49.00%	-
Nestlé Waters Deutschland AG	-	Germany
Beverage Partners Worldwide Korea Ltd.	50.00%	Korea, Democratic People's Rep
Nestlé Waters Direct Deutschland GmbH	-	Germany
Galderma Korea Ltd.	50.00%	Korea, Democratic People's Rep
SHAS Company for Water Services Ltd	43.50%	Saudi Arabia
Novartis Nutrition GmbH	-	Germany
PowerBar Europe GmbH	-	Germany
Beverage Partners Worldwide (Thailand) Ltd.	50.00%	Thailand
Quality Coffee Products Ltd	50.00%	Thailand
Schöller Holding GmbH & Co KG	-	Germany
WaveLight AG	59.90%	Germany
CP Middle East FZCO	50.00%	United Arab Emirates
Nestlé Dubai LLC	49.00%	United Arab Emirates
WCO Kinderkost GmbH Conow	-	Germany

Alcon Laboratories Hellas Commercial and Industrial S.A.	77.40%	Greece
Cereal Partners Australia Pty Limited	50.00%	Australia
Nestlé Hellas Ice Cream S.A.	-	Greece
Galderma Australia Pty Ltd.	50.00%	Australia
Nestec S.A.	-	Switzerland
Nestlé Hellas S.A.	-	Greece
Nestlé Research Centre Plant Science	-	France
Alcon Hungary Pharmaceuticals Trading LLC	77.40%	Hungary
Galderma R&D S.n.c.	-	France
Kékkúti Ásványvíz Rt.	-	Hungary
Nestlé Product Technology Centre	-	France
Nestlé Hungária Kft.	-	Hungary
Nestlé Ice Cream Hungária Kft.	-	Hungary
Nestlé Product Technology Centre	-	France
Nestlé Purina PetCare R&D Centre Amiens	-	France
Acqua Cluadia S.r.l.	99.60%	Italy
Nestlé Waters PTC, Vittel	-	France
Alcon Italia S.p.A.	77.40%	Italy
Faslog S.p.A.	99.60%	Italy
Nestlé Product Technology Centre Lebensmittelforschung GmbH	-	Germany
Koiné S.p.A.	50.90%	Italy
Nestlé R&D Center Shanghai Limited	-	China (Peoples Rep. Of)
Nespresso Italiana S.p.A.	-	Italy
Nestlé R&D Centre Sderot, Ltd.	-	Israel
Nestlé Italiana S.p.A.	-	Italy
Casa Buitoni s.r.l.	-	Italy
Nestlé Purina PetCare Italia S.p.A.	-	Italy
Nestlé R&D Center (Pte) Ltd	-	Singapore
Nestlé Vera s.r.l.	99.60%	Italy
Nestlé Research Center	-	Switzerland
Nestlé Product Technology Centre	-	Switzerland
Novartis Medical Nutrition s.r.l.	-	Italy
Nestlé Product Technology Centre	-	Switzerland
Sanpellegrino S.p.A.	99.60%	Italy
Nestlé Product Technology Centre	-	United Kingdom

Nestle Food Kazakhstan LLP	-	Kazakhstan
Alcon Research Ltd	-	United States
UAB "Nestlé Baltics"	-	Lithuania
Galderma R&D Inc.	-	United States
Balkan Ice Cream Holding S.A.	-	Luxembourg
Nestlé Purina Product Technology Center	-	United States
Compagnie Financière du Haut-Rhin	-	Luxembourg
Nestlé Waters Powwow European Investments Sàrl	-	Luxembourg
Nestlé R&D Center, Inc.	-	United States
Nestlé R&D Center, Inc.	-	United States
NTC-Europe S.A.	-	Luxembourg
Nestlé Ice Cream A.D. Skopje	-	Macedonia
Nestlé Adriatik Makedonija d.o.o.e.l.	-	Macedonia
Nestlé Malta Ltd	-	Malta
Alcon Nederland B.V.	77.40%	Netherlands
East Springs International N.V.	-	Netherlands
Maître Paul B.V.	-	Netherlands
Nespresso Nederland B.V.	-	Netherlands
Nestlé Nederland B.V.	-	Netherlands
Nestlé Purina PetCare Nederland B.V.	-	Netherlands
Nestlé Waters Direct Netherlands B.V.	-	Netherlands
A/S Nestlé Norge	-	Norway
Alcon Norge AS	77.40%	Norway
Hjem-IS A/S	-	Norway
Alcon Polska Sp. z o.o.	77.40%	Poland
Nestlé Polska S.A.	-	Poland
Nestlé Waters Polska S.A.	-	Poland
Z.L. Uzdrowisko Naleczów S.A.	99.90%	Poland
Alima-Gerber S.A.	-	Poland
Alcon Portugal-Produtos e Equipamentos Oftalmologicos, Ltda.	77.40%	Portugal
Nestlé Portugal S.A.	-	Portugal
Nestlé Waters Direct Portugal - Comércio e Distribuicao de Produtos Alimentares S.A.	-	Portugal
Nestlé Waters Portugal S.A.	-	Portugal
Prolacto-Lacticinios de Sao Miguel S.A.	-	Portugal
Nestlé (Ireland) Ltd	-	Ireland

Alcon Romania SRL	77.40%	Russia
Nestlé Romania SRL	-	Romania
Nestlé Ice Cream Romania S.R.L.	-	Romania
Nestlé Romania SRL	-	Romania
Alcon Farmaceutika LLC	77.40%	Russia
Aqua Star LLC	-	Russia
Nestlé Food LLC	-	Russia
Nestlé Kuban, LLC	-	Russia
Nestle Rossiya	-	Russia
Nestlé Watercoolers Service	-	Russia
OJSC "Confectionery Union Rossiya"	-	Russia
OJSC Confectionery Firm "Altai"	-	Russia
Schöller Eiscrem GmbH	-	Russia
Nestlé Ice Cream Srbija A.D. Beograd	99.10%	Serbia
Nestlé Adriatic Foods doo	-	Serbia
Nestlé Slovensko s.r.o.	-	Slovakia
Alcon Cusi S.A.	77.40%	Spain
Aquarel Iberica S.A.	-	Spain
Davigel España S.A.	-	Spain
Helados y Postres S.A.	-	Spain
Nestlé España S.A.	-	Spain
Nestle Healthcare Nutrition, S.A.	-	Spain
Nestlé PetCare España S.A.	-	Spain
Nestlé Waters España S.A.	-	Spain
Productos del Café S.A.	-	Spain
Alcon Sverige AB	77.40%	Sweden
Hemglass AB	-	Sweden
Jede AB	-	Sweden
Nestlé Sverige AB	-	Sweden
Novartis Medical Nutrition (Sweden) AB	-	Sweden
Svenska Glasskiosken AB	-	Sweden
Alcon Credit Corporation	77.40%	Switzerland
Alcon Inc.	77.40%	Switzerland
Alcon Pharmaceuticals Ltd	77.40%	Switzerland
Belté Schweiz AG	99.60%	Switzerland

Entreprises Maggi S.A.	-	Switzerland
Life Ventures S.A.	-	Switzerland
Nestlé Business Services S.A.	-	Switzerland
Nestlé Finance S.A.	-	Switzerland
Nestlé International Travel Retail S.A.	-	Switzerland
Nestlé Nespresso S.A.	-	Switzerland
Nestlé Suisse S.A.	-	Switzerland
Nestlé Waters (Suisse) S.A.	-	Switzerland
Nestrad - Nestlé World Trade Corporation	-	Switzerland
NTC-Latin America S.A.	-	Switzerland
Nutrition-Wellness Venture AG	-	Switzerland
Rive-Reine S.A.	-	Switzerland
S.I. En Bergère Vevey S.A.	-	Switzerland
Société des Produits Nestlé S.A.	-	Switzerland
Sofinol S.A.	-	Switzerland
Sources Minérales Henniez S.A.	99.60%	Switzerland
Alcon Laboratuvarlari Tic. A.S.	77.40%	Turkey
Erikli Dagitim ve Pazarlama A.S.	60.00%	Turkey
Erikli Su Ve Mesrubat Sanayi Ticaret A.S.	60.00%	Turkey
Nestlé Turkiye Gida Sanayi A.S.	99.90%	Turkey
Nestlé Waters Gida Ve Mesrubat Sanayi Ticaret A.S.	95.00%	Turkey
JSC "Lviv" Confectionery Firm "Svitoch"	96.90%	Ukraine
LLC Nestlé Ukraine	-	Ukraine
OJSC Volynholding	-	Ukraine
Alcon Laboratories (UK) Ltd	77.40%	United Kingdom
Buxton Mineral Water Ltd	-	United Kingdom
Nespresso UK Ltd	-	United Kingdom
Nestec York Ltd	-	United Kingdom
Nestlé Holdings (U.K.) PLC	-	United States
Nestlé Purina Investments (U.K.) Ltd	-	United Kingdom
Nestlé Purina PetCare (UK) Ltd	-	United Kingdom
Nestlé UK Ltd	-	United Kingdom
Nestlé Watercoolers UK Ltd	-	United Kingdom
Nestlé Waters Powwow (U.K.) Holdings Ltd	-	United Kingdom
Nestlé Waters Powwow Ltd	-	United Kingdom

Nestlé Waters UK Ltd	-	United Kingdom
Raw Products Ltd	-	United Kingdom
Schöller Ice-Cream Ltd	-	United Kingdom
Nestlé Angola Lda	-	Angola
Nestlé Cameroun	-	Cameroon, United Republic Of
Nestlé Egypt S.A.E.	-	Egypt
Nestlé Waters Egypt S.A.E.	99.70%	Egypt
Nestlé Waters Distribution S.A.E.	51.00%	Egypt
Nestlé Gabon	90.00%	Gabon
Nestlé Central & West Africa Ltd	-	Ghana
Nestlé Ghana Ltd	76.00%	Ghana
Nestlé Guinée S.A.	99.00%	Guinea
Nestlé Sahel, Côte d'Ivoire	86.50%	-
Nestlé Foods Kenya Ltd	-	Kenya
Nestlé's Products (Mauritius) Ltd	-	Mauritius
Nestlé South East Africa Trading Ltd	-	Mauritius
Nestlé Maroc S.A.	94.50%	Morocco
Nestlé Mozambique Limitada	-	Mozambique
Nestlé Niger	75.00%	Niger
Nestlé Nigeria PLC	62.30%	Nigeria
Nestlé Sénégal	-	Senegal
Alcon Laboratories (South Africa) Pty Ltd	77.40%	South Africa
Nestlé (South Africa) (Pty) Ltd	-	South Africa
Nestlé Purina (South Africa) (Pty) Ltd	-	South Africa
Nestlé Waters (South Africa) (Pty) Ltd	-	South Africa
Nestlé Tunisie	59.20%	Tunisia
Nestlé Zimbabwe (Pvt) Ltd	-	Zimbabwe
Alcon Laboratorios Argentina S.A.	77.40%	Argentina
Eco de Los Andes S.A.	50.90%	Argentina
Nestlé Argentina S.A.	-	Argentina
Centram Holdings Ltd	-	Bermuda
Trinity River Insurance Co. Ltd	77.40%	Bermuda
Trinity River International Investments (Bermuda) Ltd	77.40%	Bermuda
Nestlé Bolivia S.A.	-	Bolivia
Alcon Laboratorios do Brasil Ltda.	77.40%	Brazil

Chocolates Garoto S.A.	-	Brazil
Gerber Brasil Indústria e Comércio de Produtos	-	Brazil
Nestec BDG Alimentos e Bebidas Ltda	-	Brazil
Nestlé Brasil Ltda.	-	Brazil
Nestlé Nordeste Alimentos e Bebidas Ltda.	-	Brazil
Nestlé Waters Brasil - Bebidas e Alimentos Ltda.	-	Brazil
Novartis Ind. E Com Prod. Nutr e Hosp. Ltda	-	Brazil
Ralston Purina do Brasil Ltda.	77.00%	Brazil
Socopal Soc Coml de Corretagem de Seguros e	-	Brazil
Alcon Canada, Inc.	77.40%	Canada
Nestlé Canada, Inc.	-	Canada
Nestlé Capital Canada Ltd	-	Canada
Nestlé Globe, Inc.	-	Canada
Ontario Inc.	-	Canada
Alcon Laboratorios Chile Limitada	77.40%	Chile
Nestlé Chile S.A.	99.50%	Chile
Comestibles La Rosa S.A.	-	Colombia
Distribuciones Lunes S.A.	-	Colombia
Laboratorios Alcon de Colombia S.A.	77.40%	Colombia
Nestlé de Colombia S.A.	-	Colombia
Nestlé Purina PetCare de Colombia S.A.	-	Colombia
Compañía Nestlé Costa Rica S.A.	-	Costa Rica
Gerber Ingredients, Sociedad Anónima	-	Costa Rica
Novartis Consumer Health, Sociedad Anónima	-	Costa Rica
Coralac S.A.	60.00%	Cuba
Nestlé Dominicana S.A.	97.60%	Dominican Republic
Industrial Surindu S.A.	-	Ecuador
Neslandina S.A.	-	Ecuador
Nestlé Ecuador S.A.	-	Ecuador
Nestlé Guatemala S.A.	-	Guatemala
NZMP Guatemala S.A.	-	Guatemala
Nestlé Hondureña S.A.	-	Honduras
Nestlé Jamaica Ltd	-	Jamaica
Alcon Laboratorios S.A. de C.V.	77.40%	Mexico
Gerber Holdings de México, S.A. de C.V.	-	Mexico

Manantiales La Asuncion, S.A.P.I. de C.V.	51.00%	Mexico
Marcas Nestlé, S.A. de C.V.	-	Mexico
Nescalín, S.A. de C.V.	-	Mexico
Nestlé Distribución, S.A. de C.V.	-	Mexico
Nestlé México S.A. de C.V.	-	Mexico
Nestlé Servicios, S.A. de C.V.	-	Mexico
Ralston Purina Holdings México, S.A. de C.V.	-	Mexico
Ralston Purina Mexico S.A. de C.V.	-	Mexico
Waters Partners Services México, S.A.P.I. de C.V.	51.00%	Mexico
Compãnia Centroamericana de Productos Lácteos, S.A.	92.00%	Nicaragua
Nestlé Nicaragua, S.A.	-	Nicaragua
Alcon Centroamerica, S.A.	77.40%	Panama
Food Products (Holdings) S.A.	-	Panama
Lacteos de Centroamérica, S.A.	-	Panama
Nestlé Caribbean Inc.	-	Panama
Nestlé Panamá S.A.	-	Panama
Nestlé Products (Thailand) Inc.	-	Panama
Unilac, Inc.	-	Panama
Nestlé Paraguay S.A.	-	Paraguay
Alcon Pharmaceutical del Perú, S. A.	77.40%	Peru
Nestlé Perú S.A.	97.90%	Peru
Alcon (Puerto Rico), Inc.	77.40%	Puerto Rico
Gerber Products Company of Puerto Rico, Inc.	-	Puerto Rico
Nestlé Puerto Rico, Inc.	-	Puerto Rico
Payco Foods Corporation	-	Puerto Rico
Nestlé El Salvador S.A. de C.V.	-	El Salvador
Nestlé Caribbean, Inc.	-	Trinidad And Tobago
Nestlé Trinidad and Tobago Ltd	-	Trinidad And Tobago
Alcon Capital Corporation	77.40%	United States
Alcon Holdings, Inc.	77.40%	United States
Alcon Laboratories, Inc.	77.40%	United States
Alcon Refractive Horizons, Inc.	77.40%	United States
Checkerboard Holding Company, Inc.	-	United States
Dreyer's Grand Ice Cream Holdings, Inc.	-	United States
Dreyer's Grand Ice Cream, Inc.	-	United States

Edy's Grand Ice Cream	-	United States
Falcon Pharmaceuticals, Ltd.	77.40%	United States
Gerber Life Insurance Company	-	United States
Gerber Products Company	-	United States
Jenny Craig Holdings, Inc.	-	United States
Jenny Craig, Inc.	-	United States
Jenny Craig Operations, Inc.	-	United States
Jenny Craig Weight Loss Centres, Inc.	-	United States
Nespresso USA, Inc.	-	United States
Nestlé Capital Corporation	-	United States
Nestlé Holdings, Inc.	-	United States
Nestlé NPR, Inc.	-	United States
Nestlé Prepared Foods Company	-	United States
Nestlé Purina PetCare Company	-	United States
Nestlé Transportation Company	-	United States
Nestlé USA, Inc.	-	United States
Nestlé Waters North America Holdings, Inc.	-	United States
Nestlé Waters North America, Inc.	-	United States
NICC Holdings, Inc.	-	United States
Novartis Nutrition Corporation	-	United States
The Haagen-Dazs Shoppe Company, Inc.	-	United States
The Stouffer Corporation	-	United States
TSC Holdings, Inc.	-	United States
Nestlé del Uruguay S.A.	-	Uruguay
Alcon Pharmaceutical C.A.	7.40%	Venezuela
Cadipro Milk Products, C.A.	-	Venezuela
Nestlé Venezuela S.A.	-	Venezuela
Novartis Nutrition de Venezuela S.A.	-	Venezuela
Nestlé Bangladesh Ltd	-	Bangladesh
Alcon Hong Kong Ltd	77.40%	China (Peoples Rep. Of)
Alcon Medical Device (Shanghai) Co. Limited	77.40%	China (Peoples Rep. Of)
Alcon Pharmaceuticals Ltd	77.40%	China (Peoples Rep. Of)
Guangzhou Refrigerated Foods Limited	96.40%	China (Peoples Rep. Of)
Nestlé (China) Limited	-	China (Peoples Rep. Of)
Nestlé Dairy Farm Guangzhou Limited	95.00%	China (Peoples Rep. Of)

Nestlé Dongguan Limited	-	China (Peoples Rep. Of)
Nestlé Hong Kong Limited	-	China (Peoples Rep. Of)
Nestlé Hulunbeir Limited	-	China (Peoples Rep. Of)
Nestlé Purina PetCare Shanghai Limited	-	China (Peoples Rep. Of)
Nestlé Purina PetCare Tianjin Limited	-	China (Peoples Rep. Of)
Nestlé Qingdao Limited	-	China (Peoples Rep. Of)
Nestlé Shanghai Limited	95.00%	China (Peoples Rep. Of)
Nestlé Shuangcheng Limited	97.00%	China (Peoples Rep. Of)
Nestlé Sources Shanghai Limited	-	China (Peoples Rep. Of)
Nestlé Sources Tianjin Limited	93.60%	China (Peoples Rep. Of)
Nestlé Taiwan Limited	-	China (Peoples Rep. Of)
Nestlé Tianjin Limited	-	China (Peoples Rep. Of)
Shanghai Fuller Foods Co. Limited	-	China (Peoples Rep. Of)
Shanghai Nestlé Product Services Limited	97.00%	China (Peoples Rep. Of)
Shanghai Totole Food Limited	80.00%	China (Peoples Rep. Of)
Sichuan Haoji Food Co. Limited	60.00%	China (Peoples Rep. Of)
Alcon Laboratories (India) Private Limited	77.40%	India
Nestlé India Ltd	61.90%	India
Speciality Foods India Pvt Ltd (SFPII)	-	India
P.T. Nestlé Indonesia	90.20%	Indonesia
Nestlé Iran Private Joint Stock Company	88.10%	Iran
OSEM Investments Ltd	53.80%	Israel
Alcon Japan Ltd	77.40%	Japan
Nestlé Confectionery K.K.	-	Japan
Nestlé Japan Ltd	-	Japan
Nestlé Japan Manufacturing Ltd	-	Japan
Nestlé Purina PetCare Ltd.	-	Japan
Novartis Nutrition K.K.	-	Japan
Ghadeer Mineral Water Co. Ltd	75.00%	Jordan
Nestlé Jordan Trading Co. Ltd	87.00%	Jordan
Société des Eaux Minérales Libanaises S.A.L.	-	Lebanon
Société pour l'Exportation des Produits Nestlé S.A.	-	Lebanon
SOHAT Distribution S.A.L.	-	Lebanon
Alcon Laboratories (Malaysia) Sdn. Bhd.	77.40%	Malaysia
Nestlé (Malaysia) Bhd.	72.60%	Malaysia

Nestlé Asean (Malaysia) Sdn. Bhd.	72.60%	Malaysia
Nestlé Manufacturing (Malaysia) Sdn. Bhd.	72.60%	Malaysia
Nestlé Products Sdn. Bhd.	72.60%	Malaysia
Purina PetCare (Malaysia) Sdn. Bhd.	-	Malaysia
Nestlé Pakistan Ltd	59.00%	Pakistan
Alcon Laboratories (Philippines), Inc.	77.40%	Philippines
Nestlé Philippines, Inc.	-	Philippines
Alcon Korea Ltd	77.40%	Korea (South)
Nestlé Korea Ltd	-	Korea (South)
Pulmuone Waters Co. Ltd	51.00%	Korea (South)
Al Anhar Water Factory Co. Ltd	51.00%	Saudi Arabia
Al Manhal Water Factory Co. Ltd	64.00%	Saudi Arabia
Saudi Food Industries Co. Ltd	51.00%	Saudi Arabia
Springs Water Factory Co. Ltd	75.00%	Saudi Arabia
Alcon Pte Ltd	77.40%	Singapore
Nestlé Singapore (Pte) Ltd	-	Singapore
Nestlé Lanka Ltd	90.80%	Sri Lanka
Nestlé Syria Ltd	-	Syrian Arab Republic
Société pour l'exportation des produits Nestlé S.A	-	Syrian Arab Republic
Alcon Laboratories (Thailand) Ltd	89.20%	Thailand
Nestlé (Thai) Ltd	-	Thailand
Nestlé Dairy (Thailand) Ltd	-	Thailand
Perrier Vittel (Thailand) Ltd	-	Thailand
Nestlé Middle East FZE	-	United Arab Emirates
Nestlé Treasury Centre-Middle East & Africa Ltd	-	United Arab Emirates
Nestlé Waters Middle East Investments FZCO	-	United Arab Emirates
La Vie Limited Liability Company	65.00%	Viet Nam
Nestlé Vietnam Ltd	-	Viet Nam
Alcon Laboratories (Australia) Pty Ltd	77.40%	Australia
Nestlé Australia Ltd	-	Australia
Supercoat Holdings Australia Ltd	-	Australia
Supercoat Petcare Pty Limited	-	Australia
Nestlé (Fiji) Ltd	-	Fiji
Nestlé Polynesia S.A.	-	French Polynesia
Nestlé Nouvelle-Caledonie S.A.	-	New Caledonia

Nestlé New Zealand Ltd
Nestlé (PNG) Ltd

- New Zealand
- Papua New Guinea

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